

Wiltshire Council

Health and Wellbeing Board

26 January 2023

Subject: Draft Joint Local Health and Wellbeing Strategy for Wiltshire

Executive Summary

The Joint Local Health & Wellbeing Strategy (JLHWS) is due to be updated.

The Health and Wellbeing Joint Strategic Needs assessment (JSNA) and Joint Local Health and Wellbeing Strategy are the foundations upon which the health and wellbeing board exercises its shared leadership across the wider determinants that influence improved health and wellbeing, such as housing and education. JSNAs and JLHWSs enable commissioners to plan and commission integrated services that meet the needs of their whole local community, in particular for the most vulnerable individuals and the groups with the worst health outcomes.

Wiltshire's JSNA was recently updated and published in the autumn of 2022. It provides a summary of the current and future health and wellbeing needs of people in Wiltshire. It builds on previous JSNAs to provide a comprehensive picture of the health and wellbeing needs of Wiltshire using a broad range of indicators presented in accessible format for all parties to use. This has informed the development of the draft JLHWS together with the workshop held on 1 December and input from a steering group incorporating public health, social care, NHS and Healthwatch Wiltshire representatives to shape its structure and priorities.

Proposal(s)

It is recommended that the Board approves the draft JLHWS at Appendix 1 for public consultation and considers the feedback at its meeting in March.

Reason for Proposal

It is a statutory responsibility of Wiltshire Council and the NHS to cooperate through the Health and Wellbeing Board to develop a Joint Health and Wellbeing Strategy

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Purpose of Report

1. To seek approval for consultation on the draft Joint Local Health and Wellbeing Strategy for Wiltshire (JLHWSW).

Relevance to the Joint Local Health and Wellbeing Strategy

2. The draft strategy broadly continues with the four guiding themes of the existing strategy but proposes new medium-term goals and improved accountability for delivery.

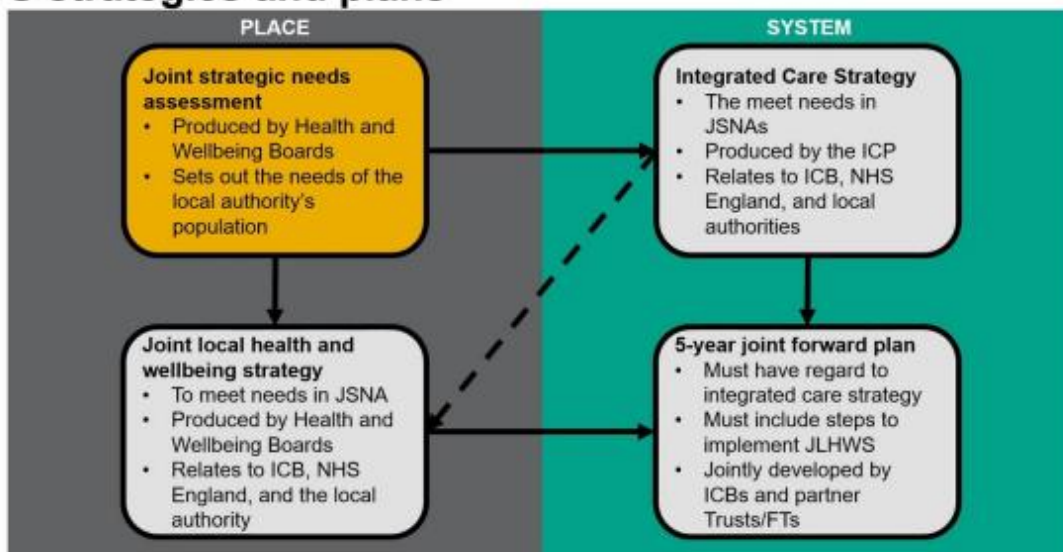
Background

3. Based on the existing [statutory guidance](#), the HWB JSNA should be an assessment of the current and future health and social care needs of the local community – these are needs that could be met by the local authority, ICB, or NHS England Specialised Commissioning. The most recent JSNA was refreshed in line with the guidance and published in autumn 2022. It is kept up to date on the Wiltshire Intelligence Network [website](#).
4. DHSC recently produced [statutory guidance](#) for Integrated Care Partnerships (ICPs) on the development of the Integrated Care Strategies. The Health and Care Act 2022 assumes a sequencing whereby the ICP sets out in the Integrated Care Strategy how the assessed needs of the area (drawing upon JSNAs) “are to be met” by the Integrated Care Board, councils and NHSE exercising their functions. The Integrated Care Strategy will be particularly important for when the ICB and its partner trusts are preparing their first five-year Joint Forward Plan (known as a Implementation Plan for BSW, with the intention of a draft being ready by the end of the March). Integrated care partnerships should also ensure that the integrated care strategy facilitates subsidiarity in decision making, ensuring that it only addresses priorities that are best managed at system-level, and not replace or supersede the priorities that are best done locally through the joint local health and wellbeing strategies.
5. The guidance states that the Integrated Care Strategy should complement the production of local JHWSs. It should identify where needs could be better addressed at integrated care system level and bring learning from across places and the system to drive improvement and innovation, for example challenges that could be met by integrating the workforce or considering population health and care needs and services over this larger

area. It should not replace or supersede the joint local health and wellbeing strategies, which will continue to have a vital role at place.

6. Following a period of engagement, DHSC has also published new [guidance](#) on how Health and Wellbeing Boards and other partners in the system should work together (NB this is different from the statutory membership or statutory guidance on the JLHWS). General HWB duties and powers remain the same (encouraging integration, developing JSNAs, Pharmaceutical Needs Assessments and JLHWSs, signing off on Better Care Plans). However, there is a need to consider the Integrated Care Strategy in a refreshed JLHWS and to be an active participant in its development – with key principles in working together being bottom-up development, subsidiarity, clear governance, collaboration and avoiding duplication.
7. In the guidance, the ICBs inherit functions and duties that previously rested with CCGs (chiefly ensuring HWB input to its commissioning and forward plans, annual reports and performance assessments). NHSE must also assess how the ICB has met its duty to have regard to the JSNA and JLHWS and consult the HWB on its views. In addition to this, HWBs will be expected to receive a copy of an ICB joint capital resource plan, to ensure alignment to local priorities. The CQC will assess how effectively the system as a whole is working.

ICS strategies and plans



Main Considerations

8. The existing JHWS was due for revision by the end of 2022. The Health and Wellbeing Board held a workshop on 1 December to determine its priorities for the refreshed JLHWS (an in turn the Integrated Care Strategy), drawing on the findings of the recently produced JSNA. The outputs from the workshop informed the priorities for the new JLHWS and the revision of its structure was overseen by a steering group incorporating public health, social care, NHS and Healthwatch Wiltshire representatives. The draft JLHWS is attached as **Appendix 1**.

9. The revised draft JLHWS for Wiltshire continues the four guiding themes of the existing strategy but proposes new medium term goals and accountability mechanisms. It sets out a clear expectation that it is reflected in the Integrated Care Strategy, as well as organisational, commissioning and delivery plans. It notes statutory duties for the Health and Wellbeing Board to be consulted on the Integrated Care Strategy, include a statement of compliance within that strategy and for consultation on the BSW ICB annual report. It also states that the Health and Wellbeing Board will consider regular progress reports on the delivery of this strategy, which will be used to inform the work programme of the Wiltshire Integrated Care Alliance and the individual work of members of the board.
10. There will be an opportunity for further engagement on the Integrated Care Strategy for the BSW ICS and the local JHWS for Wiltshire to take place in tandem over the next month or so. The strategies will be considered by meetings of the Wiltshire Health Select Committee, the Wiltshire Integrated Care Alliance (31 January), the VCSE Alliance, Primary Care Network Clinical Directors and other established local governance. With engagement being led locally by the ICAs this will avoid unnecessary duplication.
11. Specific consultation questions for the Wiltshire JLHWS have been drafted and are included as **Appendix 2**. These will be made available via an online survey and by paper where appropriate.

Next Steps

12. Following approval for consultation on the JLHWS, there will be engagement via existing governance groups that are taking place and online and input will also be sought from the VCSE Alliance and Healthwatch Wiltshire. Consultation feedback will be brought back to the Health and Wellbeing Board on 31 March along with a revised strategy for final approval.

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